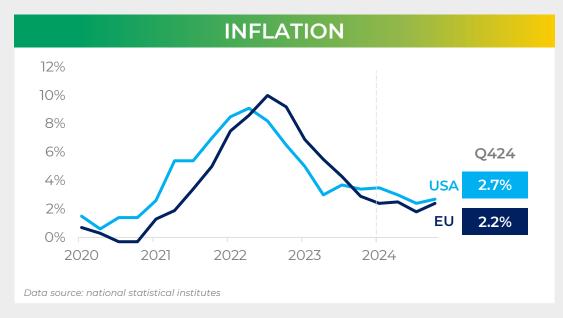
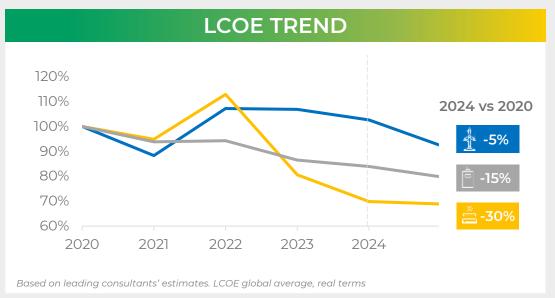
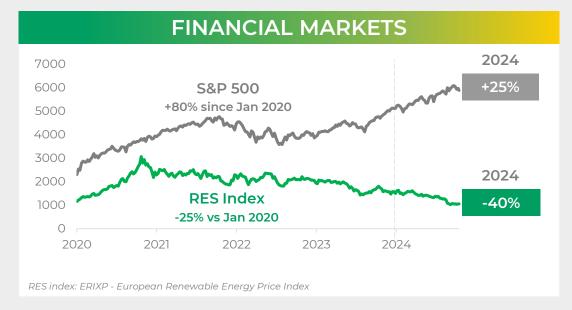


MARKET ENVIRONMENT

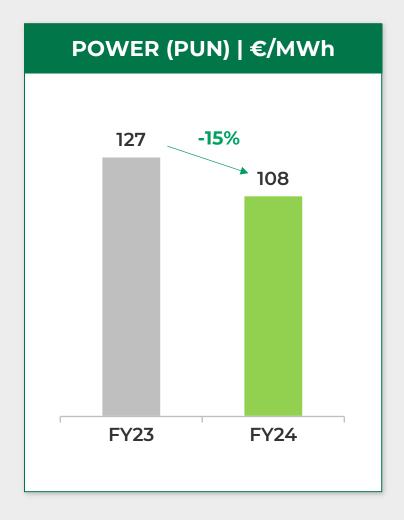


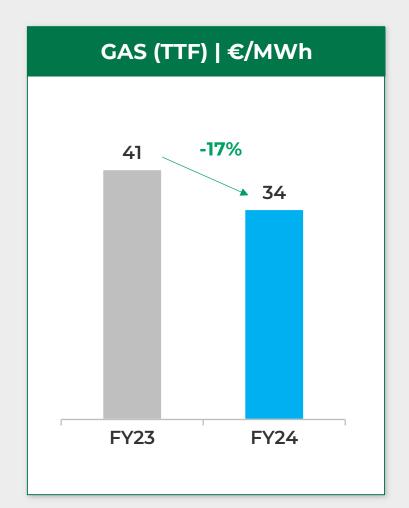


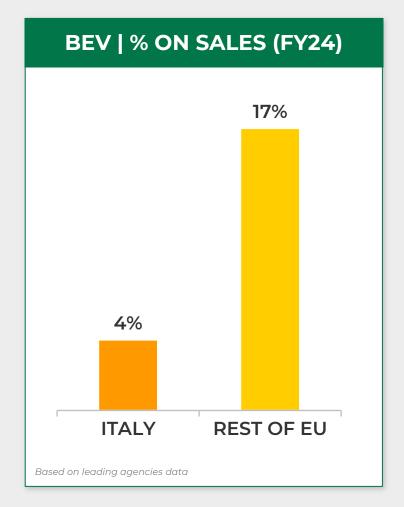




SCENARIO – KEY VARIABLES

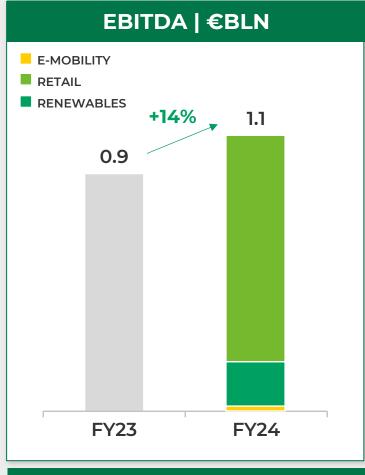




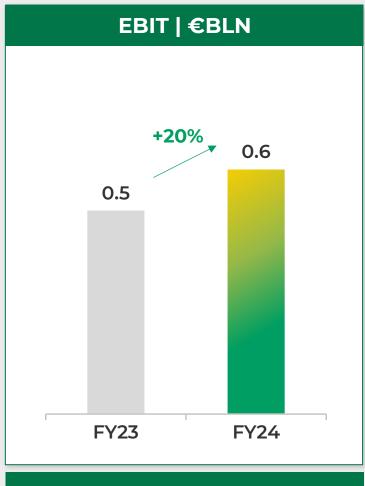




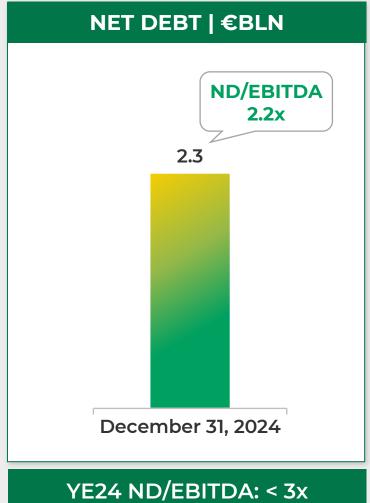
KEY FINANCIALS



FY24 GUIDANCE: €1 BLN ACHIEVED√



FY24 GUIDANCE: €0.6 BLN ACHIEVED√



YE24 ND/EBITDA: < 3x ACHIEVED√



RENEWABLES



KEY HIGHLIGHTS

• **FY24 EBITDA**: €0.2 BLN

■ 2024 GW TARGET: 4 GW achieved ✓

PIPELINE UNDER CONSTRUCTION:

1.7 GW @YE24, mainly

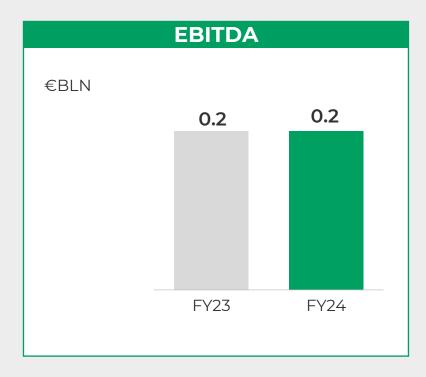
Spain: 0.9 GW

UK: 0.4 GW

Greece: 0.2 GW

Italy: 0.1 GW

FY24 PRODUCTION: 5 TWh +17% YoY



OPERATING DATA		
	FY23	FY24
GW INSTALLED	3.0	4.1



Focus on latest organic projects



CAPARACENA, GUILLENA AND RENOPOOL

(South of Spain)

- 150 MW solar in Caparacena, 230 MW solar in Guillena, 330 MW solar in Renopool. Phased COD from 2025 onwards
- Spain reached ~1 GW installed capacity at YE24 (2x vs 23)



GUAJILLO BESS

(Texas)

- 200 MW BESS, COD in 2025.
 Plenitude's largest utility storage battery located next to Corazon
 Solar Farm, maximizing synergies and stabilizing local power grid
- USA reached 1.7 GW installed capacity at YE24 (+30% YoY)



BORGIA AND MONTALTO DI CASTRO

(Calabria and Lazio)

- 39 MW wind project in Calabria (Borgia), COD in 2024; 24 MW solar project in Lazio (Montalto di Castro), COD in 2025
- Italy reached ~1 GW installed capacity at YE24 (+10% YoY)

Focus on latest acquisitions



SANDRINI Solar & BESS (California)

- **49% stake** acquired from EDPR
- 2 solar plants in operation and a storage facility in construction for a total capacity of 245 MW in share
- Storage COD in 2025



GRIJOTA

(North of Spain)

- 105 MW 2 solar plants acquired from Grupo Zaragoza
- Mechanical completion achieved in 2024
- COD expected in 2025



BALTIC 2

(Baltic Sea)

- 27.4% stake acquired by Vårgrønn from PGGM Infrastructure Fund
- **51 MW** in share, offshore wind farm in operation
- Entered the **German** market

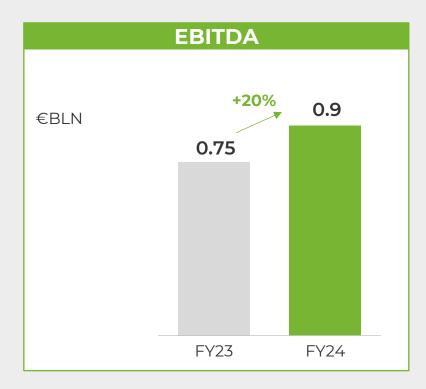


KEY HIGHLIGHTS

- ITALY: active management of churn rate
- REST OF EUROPE: improvements across all countries of presence
- ENERGY SOLUTIONS: ~20% of 2024 Retail EBITDA

GROWTH IN POWER

>5% increase (YE24 vs YE23)



OPERATING DATA			
	FY23	FY24	
MLN CUSTOMERS	10.1	>10.0	

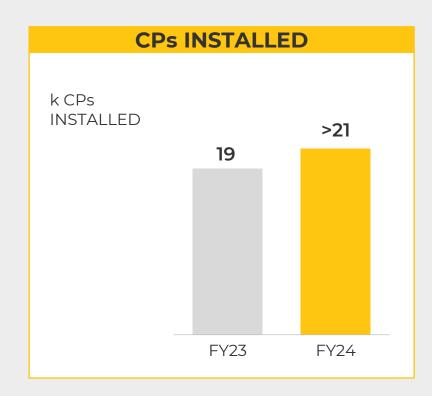




KEY HIGHLIGHTS

- **NEW CPs**: >2k CPs installed in FY24, 50% fast
- OPERATIONS: >4k CPs put into operation in FY24
- OPTIMIZATION PLAN: focus on costs and maximization of CPs in operation

>30 GWh POWER SOLD IN 2024 +25% YoY







2024 - CONCLUSIONS



2024 guidance all met, in a declining power and gas market

■ EBITDA: FY €1.1 BLN ✓

■ EBIT: FY €0.6 BLN ✓

■ **ND/EBITDA:** 2.2x @YE24 ✓



2024 relevant progress in all businesses:

- RENEWABLES: 4.1 GW NET CAPACITY (+30% YoY) ✓
- RETAIL: >10 MLN CUSTOMERS (POWER >5% YoY) ✓
- **E-MOBILITY**: >21k CPs (>75% IN OPERATIONS, **+15 pp YoY**) ✓

