February 2025

Company Presentation

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LEGAL DISCLAIMER

This document contains forward-looking statements regarding future events and the future results of Plenitude that are based on current expectations, estimates, forecasts, and projections about the industries in which Plenitude operates and the beliefs and assumptions of the management of Plenitude. In addition, Plenitude's management may make forward-looking statements orally to analysts, investors, representatives of the media and others. In particular, among other statements, certain statements with regard to management objectives, trends in results of operations, margins, costs, return on capital, risk management and competition are forward looking in nature. Words such as 'expects', 'anticipates', 'targets', 'goals', 'projects', 'intends', 'plans', 'believes', 'seeks', 'estimates', variations of such words, and similar expressions are intended to identify such forward-looking statements. These forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties, and assumptions that are difficult to predict because they relate to events and depend on circumstances that will occur in the future. Therefore, Plenitude's actual results may differ materially and adversely from those expressed or implied in any forward-looking statements. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in Eni's Annual Reports on Form 20-F filed with the U.S. Securities and Exchange Commission (the "SEC") under the section entitled "Risk factors" and in other sections. These factors include but are not limited to:

- Strong competition worldwide to supply energy to the industrial, commercial and residential energy markets;
- Safety, security, environmental and other operational risks, and the costs and risks associated with the requirement to comply with related regulation, including regulation on GHG emissions;
- Material disruptions arising from political, social and economic instability, particularly in light of the areas in which Plenitude operates;
- Risks associated with the trading environment, competition, and demand and supply dynamics in the natural gas market;
- Laws and regulations related to climate change;
- Risks related to legal proceedings and compliance with anti-corruption legislation;
- Risks arising from potential future acquisitions; and
- Exposure to exchange rate, interest rate and credit risks.

Any forward-looking statements made by or on behalf of Plenitude speak only as of the date they are made. Plenitude does not undertake to update forward-looking statements to reflect any changes in Plenitude's expectations with regard thereto or any changes in events, conditions or circumstances on which any such statement is based. The reader should, however, consult any further disclosures Eni or Plenitude may make in documents it files with or furnishes to the SEC and Consob.

INVESTMENT CASE

A LEADING EMERGING PLAYER IN THE ENERGY TRANSITION

1 INTERNATIONAL
Mature organization with global presence

2 GROWING
Leading KPIs with solid financial structure

3 OUTPERFORMING
Steady track record of growth

4 INTEGRATED
Multi-asset, naturally hedged and data driven

5 PIONEER
Across key innovative themes

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INDUSTRIAL FOOTPRINT

RENEWABLES

- **5.8 GW** NET CAPACITY YE25
- **5.6 TWh** POWER SOLD IN 2025

RETAIL

- **10 MLN** CUSTOMERS
- **ACEA ENERGIA** ACQUISITION SIGNED

E-MOBILITY

- **23k PUBLIC CPs** NETWORK
- **ONGOING EXPANSION** IN EU

GLOBAL PRESENCE WITH MATURE ORGANIZATION

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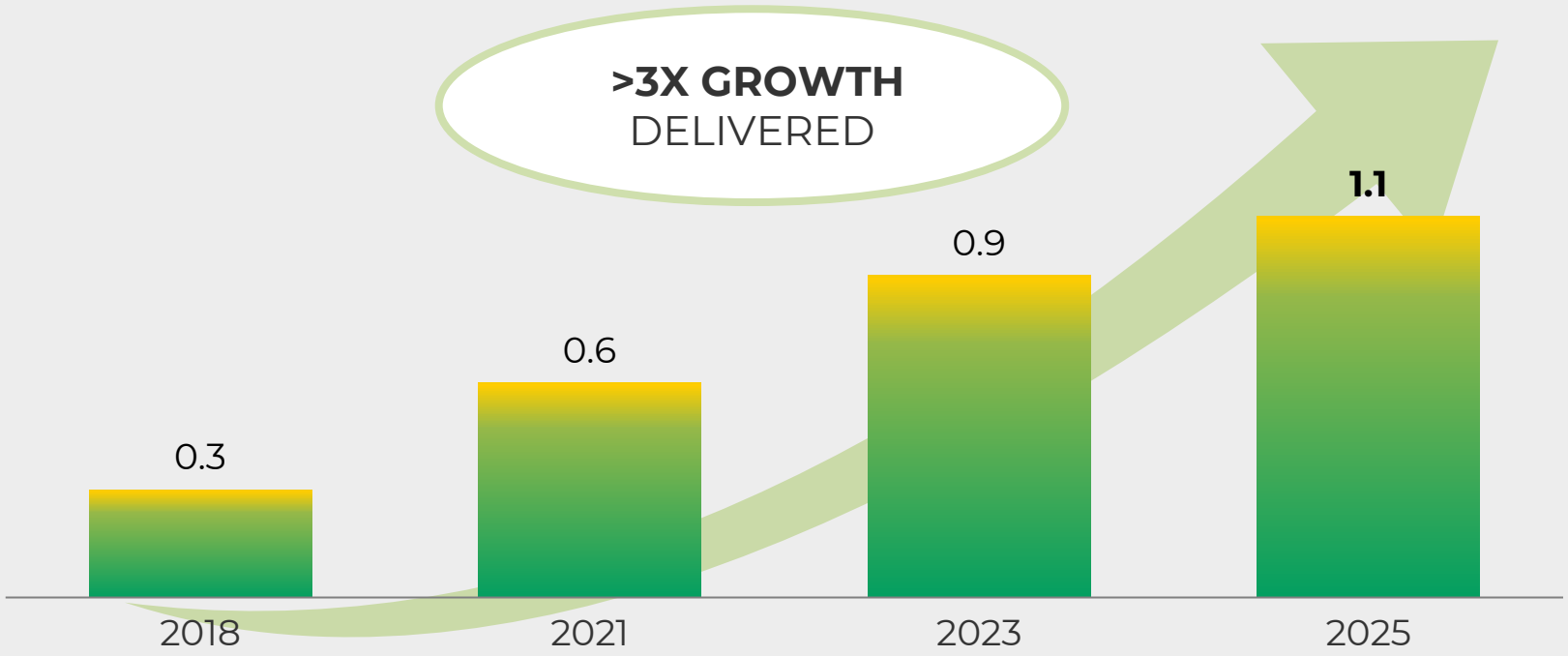
Note: Data at 30/09/2025, unless otherwise specified. installed capacity figure is in Plenitude share.

TRACK RECORD

EBITDA | € BLN



MARKET GUIDANCE MET IN 2018-2025 PERIOD

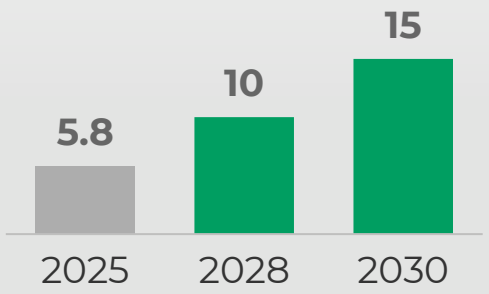
EBITDA is adjusted and includes 100% of the consolidated companies and the pro-quota of the non-consolidated companies.

Vilanueva II, Spain (50 MW)

GROWTH TO 2030

RENEWABLES

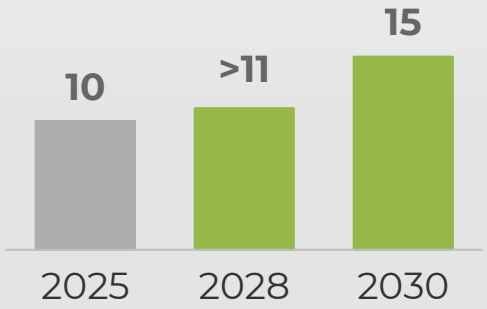
INSTALLED CAPACITY | GW



ORGANIC VISIBLE PIPELINE

RETAIL

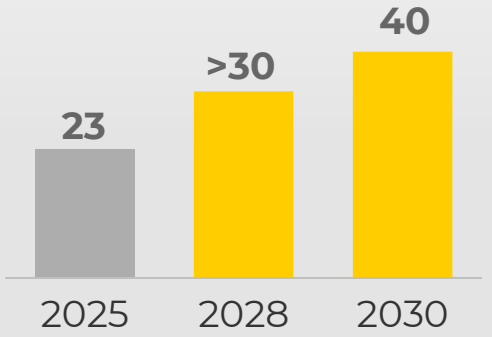
CUSTOMERS | #MLN



POWER & ENERGY SOLUTIONS

E-MOBILITY

OWNED PUBLIC CPs | #k

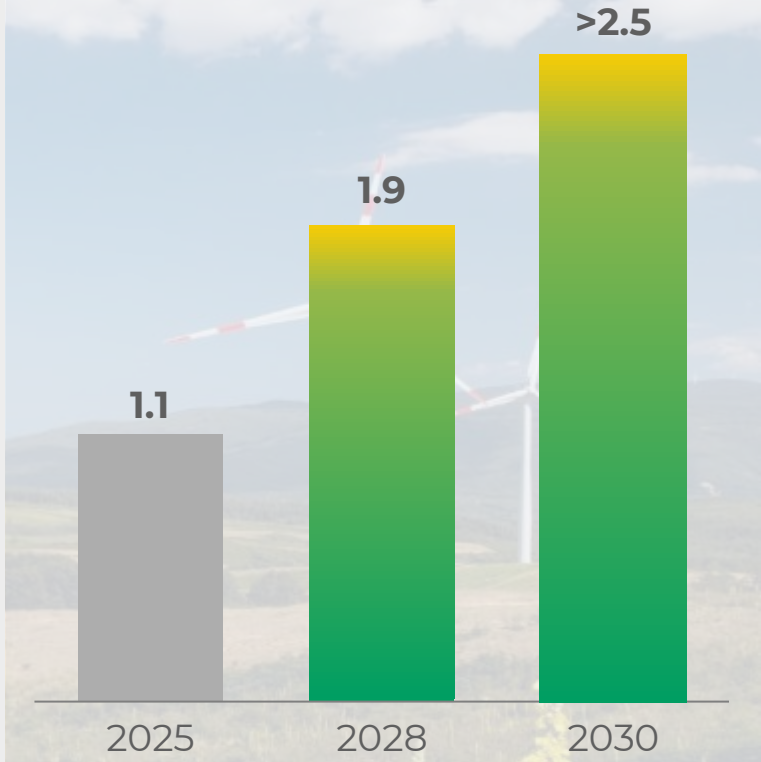


FOCUS ON **DC FAST** NETWORK

LEADING OPERATIONAL KPIs

EBITDA GROWTH WITH SOLID FINANCIAL STRUCTURE

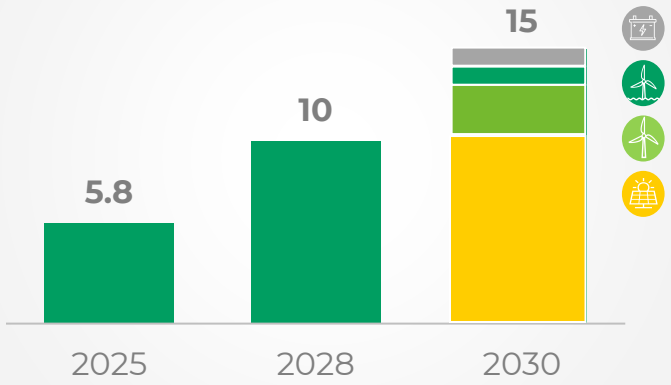
EBITDA | € BLN



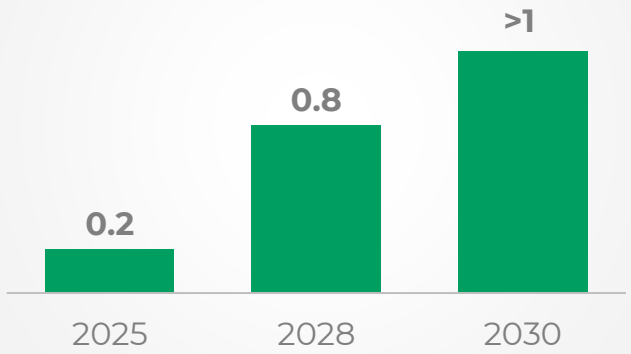
Installed capacity figure is in Plenitude share.
EBITDA is adjusted and includes 100% of the consolidated companies and the pro-quota of the non-consolidated companies.

RENEWABLES

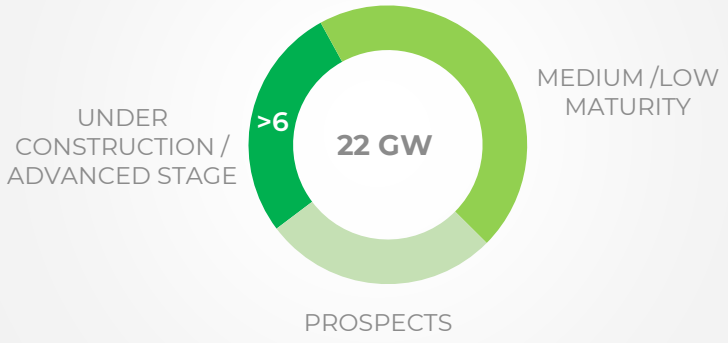
INSTALLED CAPACITY | GW



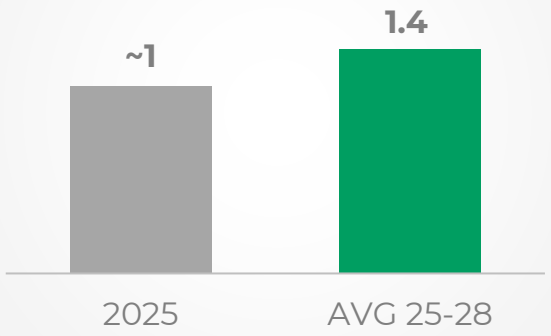
EBITDA | € BLN



PIPELINE BREAKDOWN



CAPEX | € BLN



- Focus on profitability: growth driven by organic pipeline and integration with retail
- Geographical diversification in OECD countries
- Strengthening technology mix: offshore wind and BESS
- JVs development acceleration

Badamsha, Kazakhstan (96 MW)

[7] *Installed capacity and pipeline figures are in Plenitude share.*
EBITDA is adjusted and both EBITDA and CAPEX include 100% of the consolidated companies and the pro-quota of the non-consolidated companies.
CAPEX include M&A.

RENEWABLES KEY PROJECTS

1 GUAJILLO, SANDRINI BESS

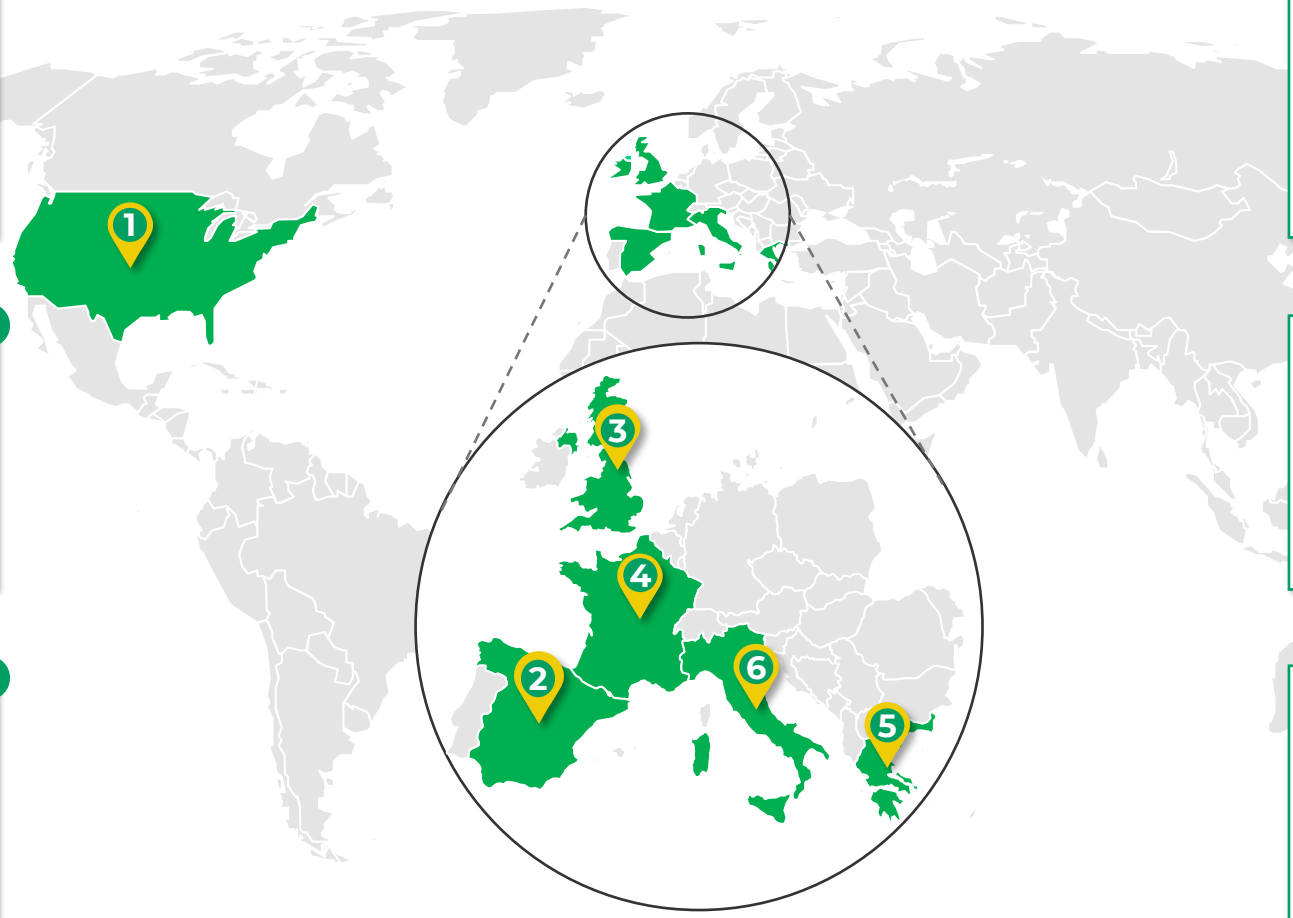
WORKING INTEREST: 100%/80%
EQUITY CAPACITY: 245 MW
COMPLETION: 2024-2025
YEARLY PRODUCTION: 215 GWh

2 CAPARACENA, GUILLENA, VILLARINO, RENOPOOL, ENTRENÚCLEOS, GRIJOTA, LA FLOTA & ORENSE

WORKING INTEREST: 100%
EQUITY CAPACITY: 1,430 MW
COMPLETION: 2024-2028
YEARLY PRODUCTION: ca. 3 TWh

3 DOGGER BANK

WORKING INTEREST: 13%
EQUITY CAPACITY: 470 MW
COMPLETION: 2023-2027
YEARLY PRODUCTION: ca. 2,2 TWh



4 FRANCE VARIOUS PROJECTS

WORKING INTEREST: 100%
EQUITY CAPACITY: 756 MW
COMPLETION: 2019-2025
YEARLY PRODUCTION: 1,1 TWh

5 TOUMBA & MANDRIA

WORKING INTEREST: 100%
EQUITY CAPACITY: 160 MW
COMPLETION: 2025-2026
YEARLY PRODUCTION: 250 GWh

6 TARSIA, ASSEMINI AREE INTERNE, FERRANDINA & OTHERS

WORKING INTEREST: 100/65%/51%
EQUITY CAPACITY: 84 MW
COMPLETION: 2025-2026
YEARLY PRODUCTION: 150 GWh

For Storage, the yearly production refers to annual energy dispatched.
Completion represents the final construction stage excluding the grid connection, meaning that all principal components have been installed.
Pre-commissioning activities fall within the construction phase.

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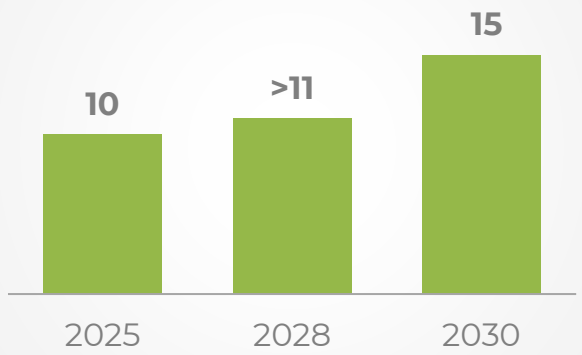
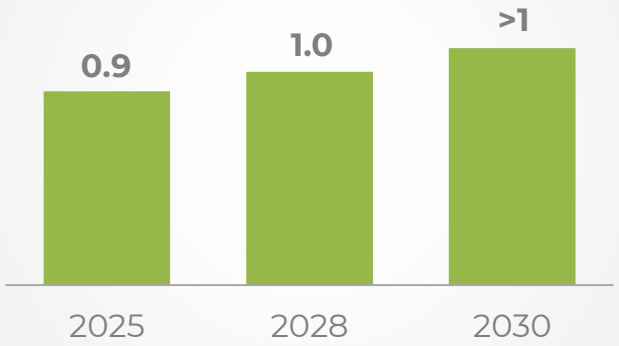
RETAIL

CUSTOMERS | MLN



EBITDA | € BLN



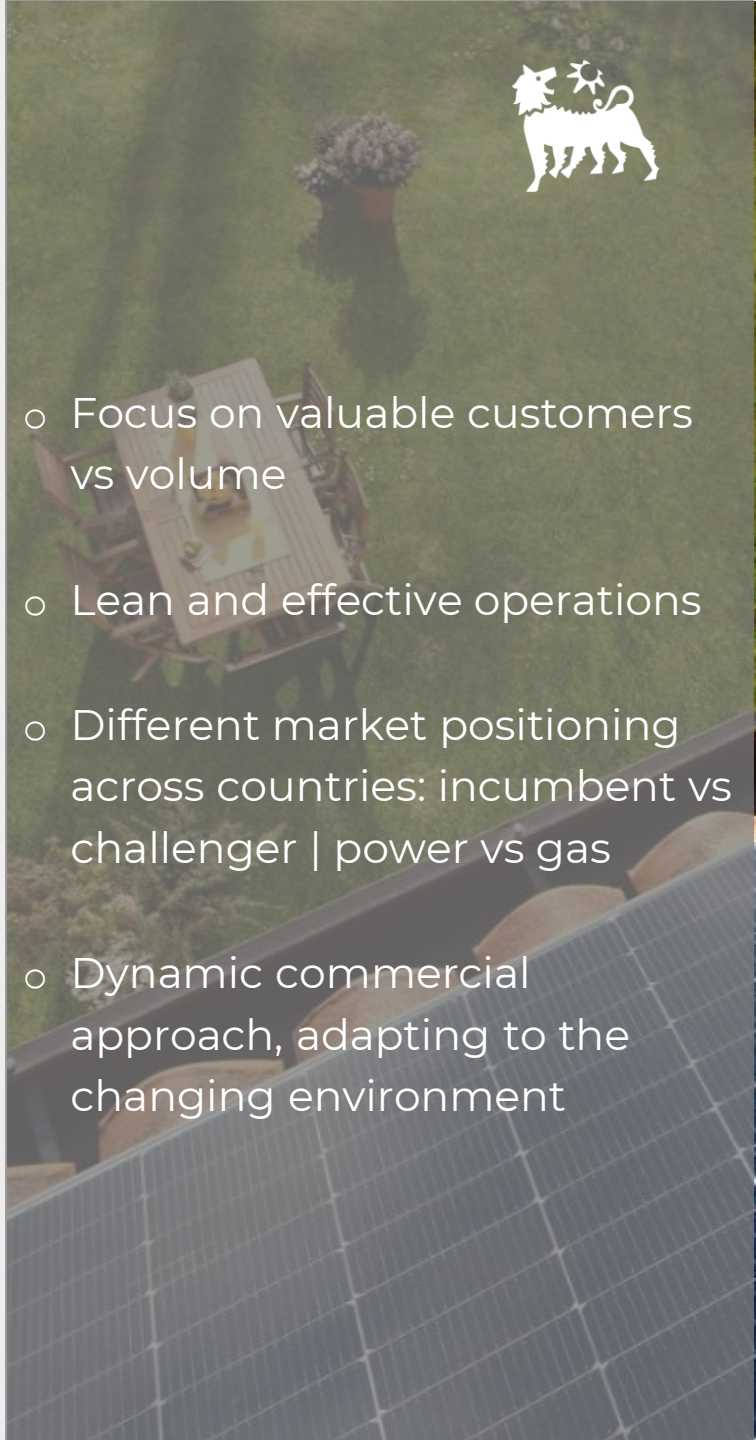
ENERGY MIX

EBITDA FROM SOLUTIONS

20%

avg on 25-28 EBITDA retail

>20k PLANTS @YE2025
IN DISTRIBUTED GENERATION,
EQUIVALENT TO >150 MW

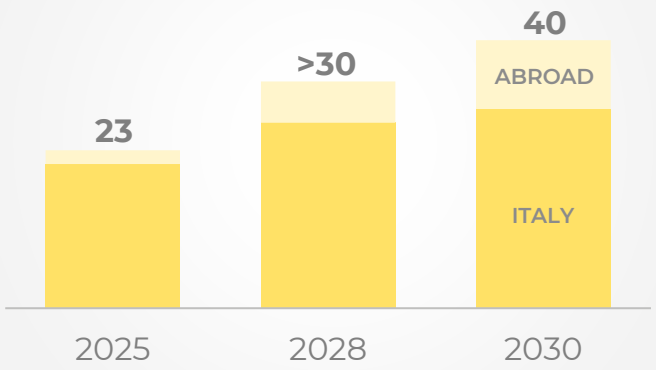


- Focus on valuable customers vs volume
- Lean and effective operations
- Different market positioning across countries: incumbent vs challenger | power vs gas
- Dynamic commercial approach, adapting to the changing environment

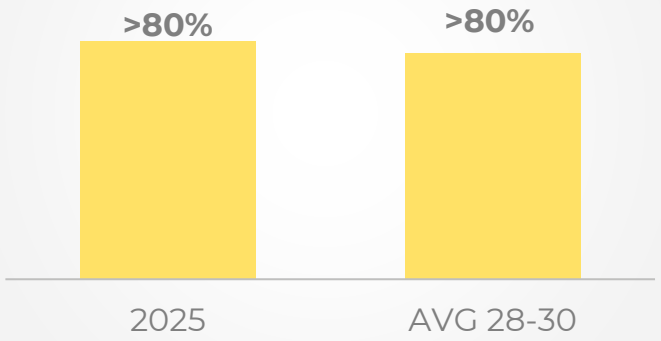
EBITDA figure is adjusted.
Solar distributed generation refers to plants under management.

E-MOBILITY

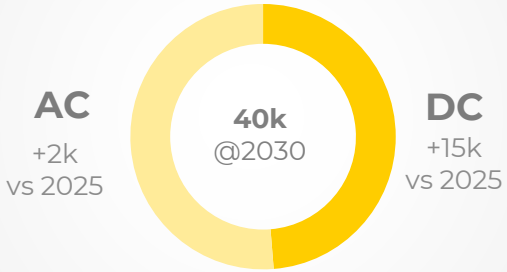
OWNED PUBLIC CPs | k



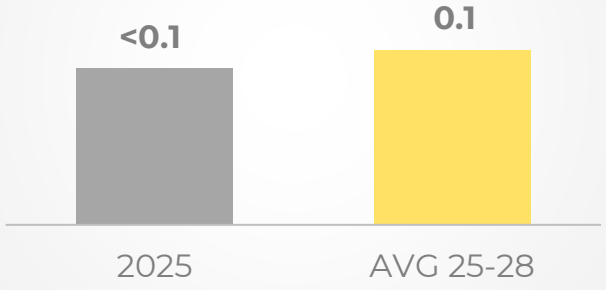
SHARE OF CPs IN OPERATION | %



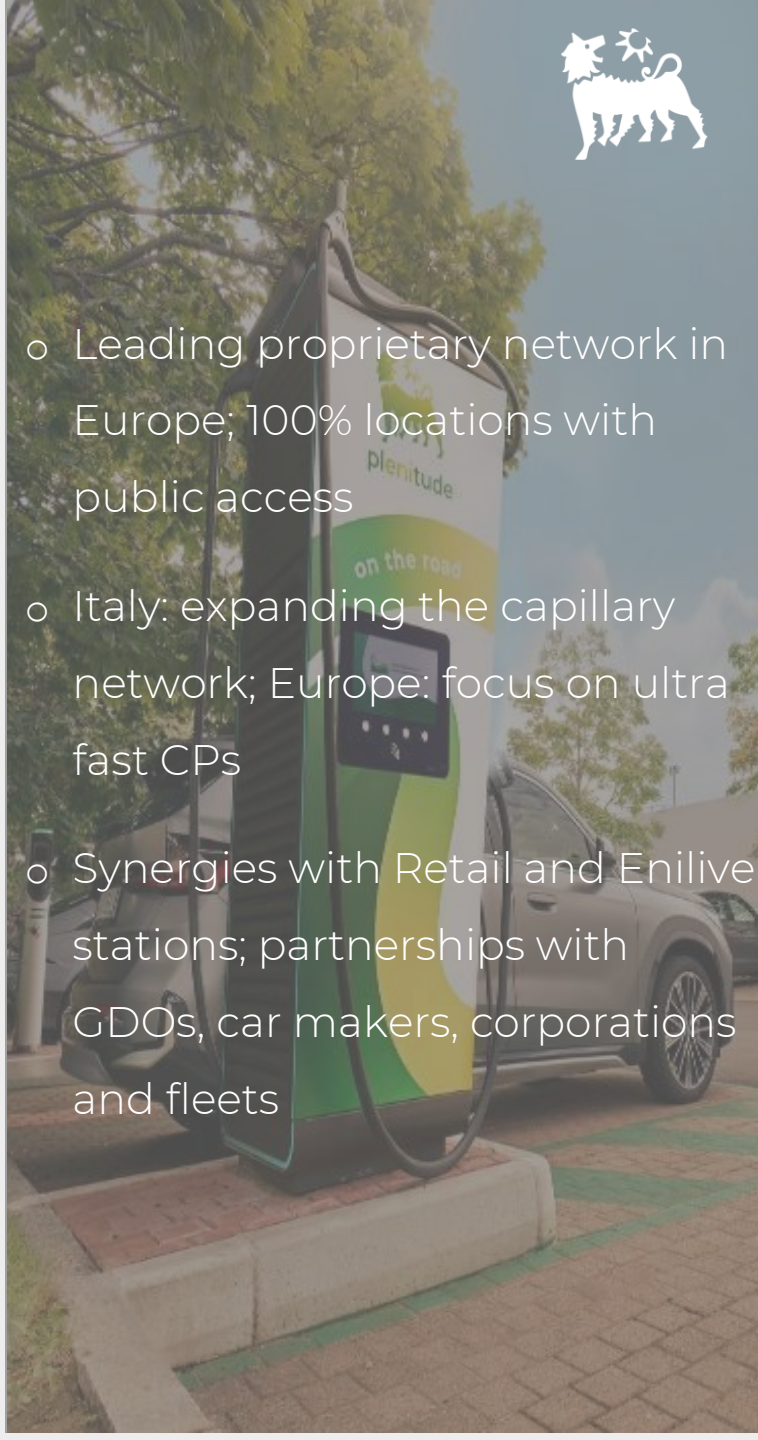
INSTALLED MIX



CAPEX | € BLN



UTILIZATION RATE FOR DC CAPEX BREAKEVEN: 1.5h FOR 3 YEARS

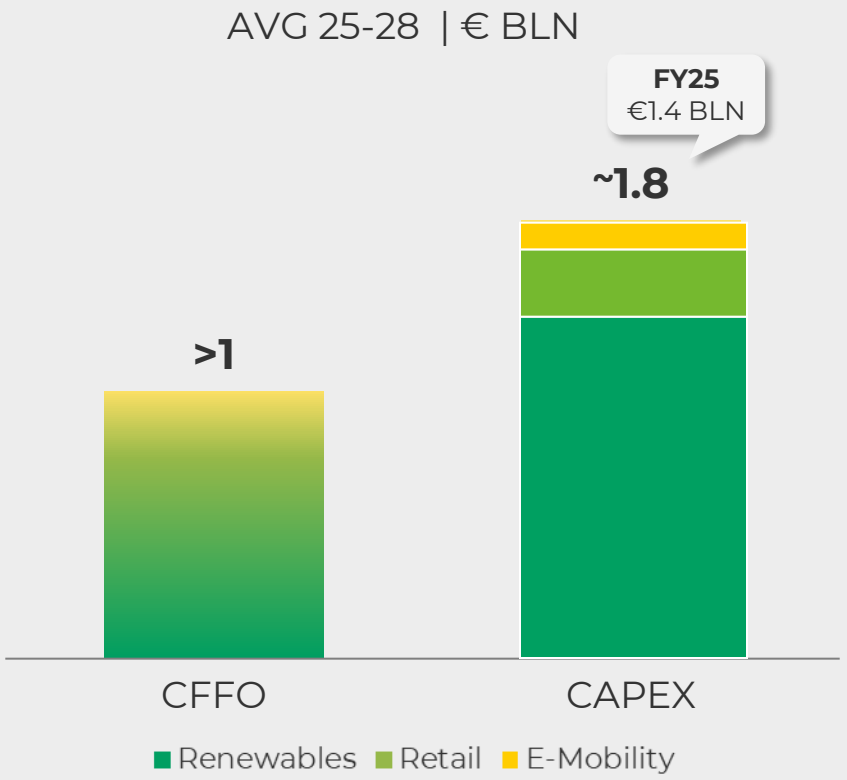


- Leading proprietary network in Europe; 100% locations with public access
- Italy: expanding the capillary network; Europe: focus on ultra fast CPs
- Synergies with Retail and Enilive stations; partnerships with GDOs, car makers, corporations and fleets

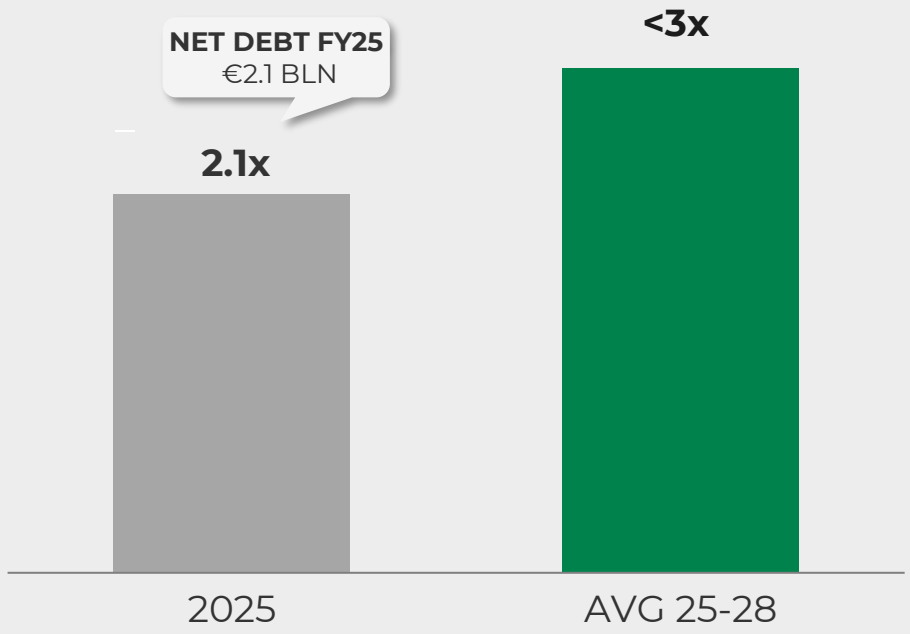
CSO: Charging Station Owner.
Capex breakeven is subject to margins assumptions.
Utilization rate refers to DC and is at nominal capacity.

KEY CONSOLIDATED DATA

SELF-FINANCED GROWTH



NET DEBT / EBITDA



SOLID FINANCIAL STRUCTURE: 60% CAPEX COVERED BY CFFO IN 4YP

Capex include M&A and both capex and CFFO include 100% of the consolidated companies and the pro-quota of the non-consolidated companies.
CFFO before Working Capital variations.
Net debt/EBITDA calculated with statutory figures.

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ESG MODEL AND RATINGS

5 KEY PILLARS: TARGETING NET ZERO EMISSIONS BY 2040 & BOOSTING STAKEHOLDER VALUE

PLENITUDE ESG RATINGS

Moody's | ESG Solutions

A1 SCORE – *2022*

GOLD | Top 5% ecovadis Sustainability Rating JUL 2025

GOLD MEDAL – *2025*

S&P Global Ratings

ABOVE INDUSTRY AVG – *2025*

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Note: ESG Ratings are solicited, and more details are available at the following link: https://corporate.eniplenitude.com/en/investors/reports-and-statements.