PLENITUDE

FY25 Results overview

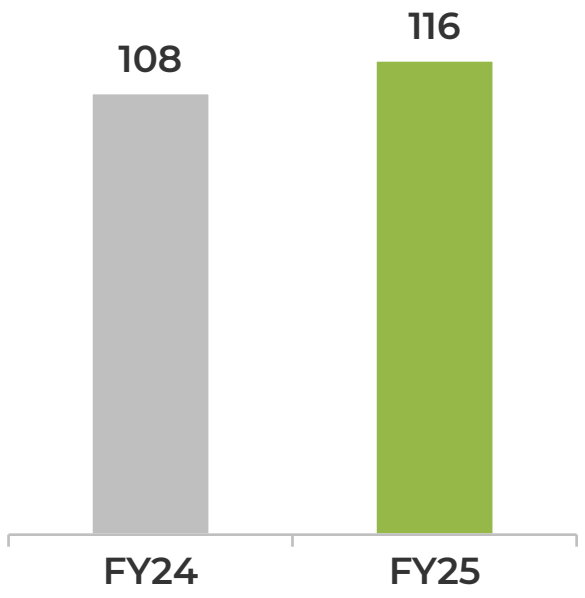
26th February 2026

plenitude

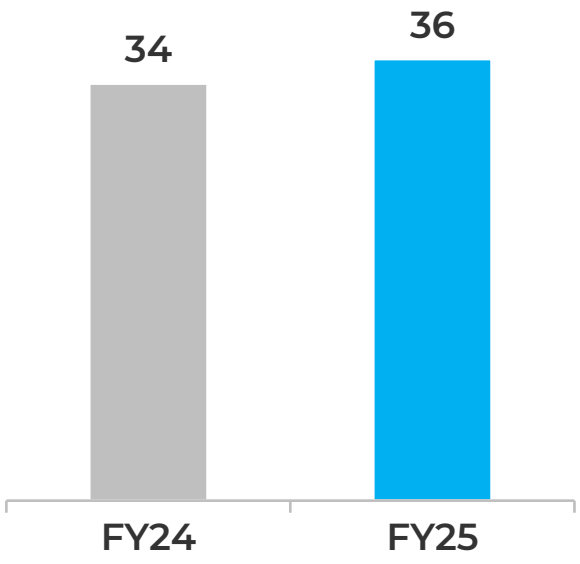
Caparacena, Spagna (150 MW)

SCENARIO – KEY VARIABLES

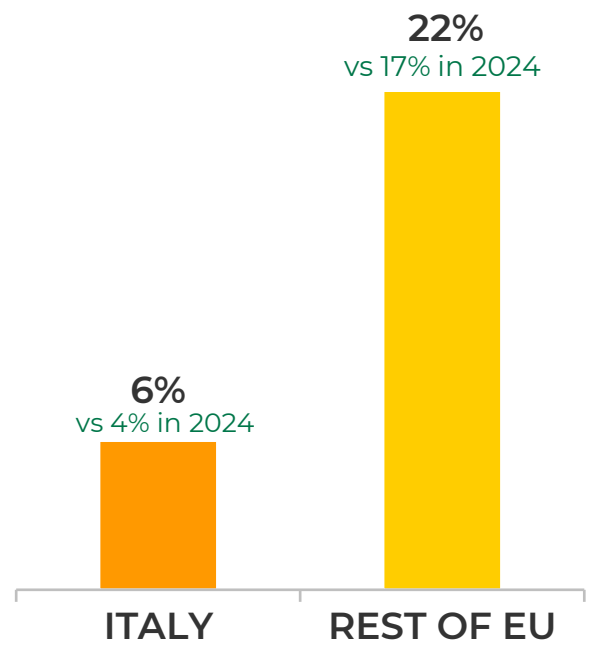
POWER (PUN) | €/MWh



GAS (TTF) | €/MWh



BEV | % ON SALES (FY25)



Based on leading agencies data

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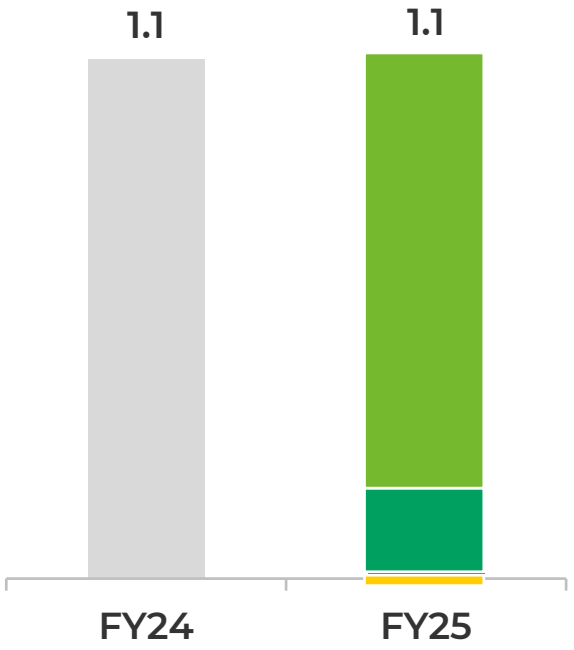
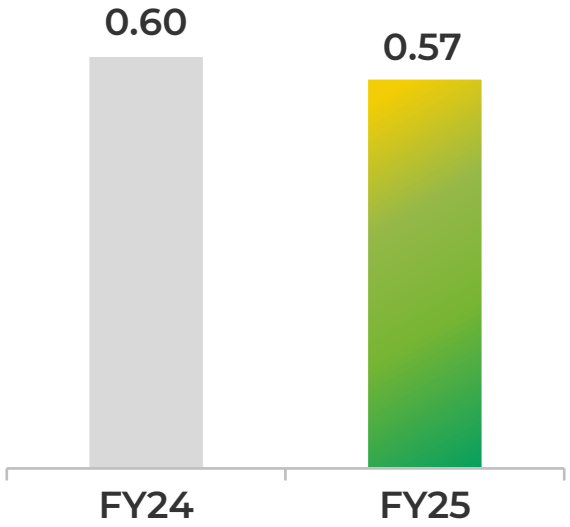
KEY FINANCIALS

RETAIL RENEWABLES E-MOBILITY

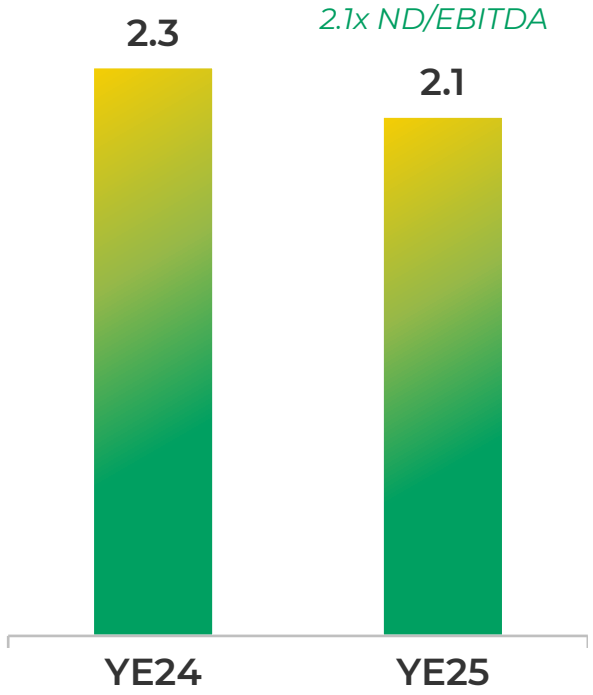
EBITDA | €BLN



EBIT | €BLN



NET DEBT | €BLN



EBITDA and EBIT include 100% of consolidated and pro-quota of non-consolidated companies, while EBITDA in the ND/EBITDA ratio is statutory.

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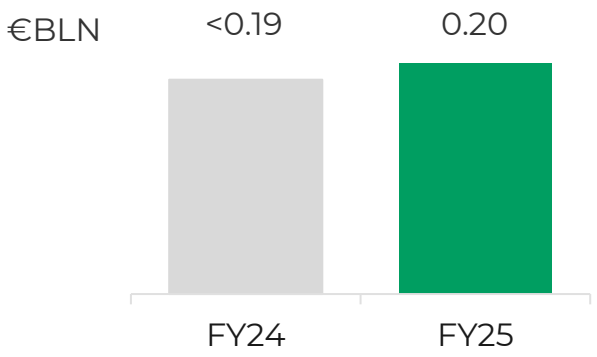
RENEWABLES

OPERATING DATA

	FY24	**FY25**
INSTALLED GW	4.1	**5.8**
PRODUCTION TWh	4.7	**5.6**

EBITDA



KEY HIGHLIGHTS

- **Capacity YE25**: +1.7 GW YoY (+40% YoY); surpassed FY25 target (>5.5 GW)
- **Production FY25**: +1 TWh (+20% YoY)
- **Projects in execution**: **1.2 GW**, mainly in:

Spain: 0.3 GW **UK**: 0.3 GW **US**: 0.3 GW **Italy**: 0.2 GW

Badamsha, Kazakhstan (96 MW)

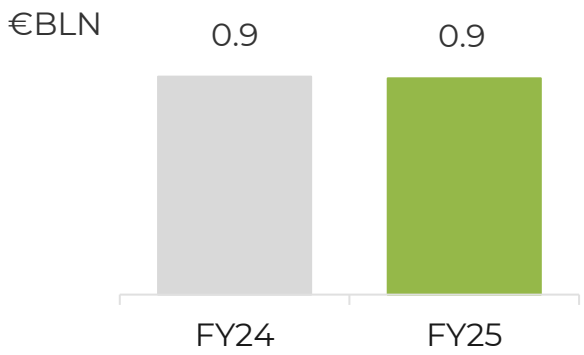
EBITDA includes 100% of consolidated and pro-quota of on-consolidated companies
Pipeline in execution @ 31/12/25

RETAIL

OPERATING DATA

	FY24	**FY25**
CUSTOMERS MLN	10	**10**
POWER SHARE	42%	**45%**

EBITDA



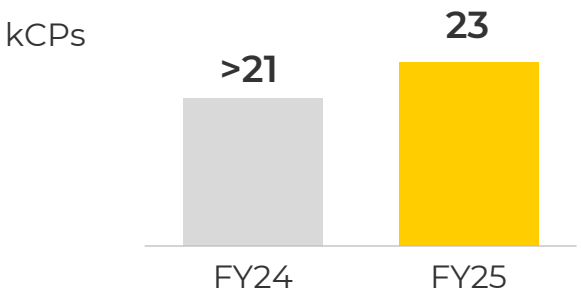
KEY HIGHLIGHTS

- **EBITDA FY25**: resilient YoY performance across all countries of presence, lower Energy Solutions contribution in Italy (incentives expiration)
- **Customers FY25**: stable portfolio base with ongoing shift toward power

E-MOBILITY

CHARGING POINTS (CPs)

Proprietary network installed on ground



NETWORK DETAILS

	YE24	YE25
CPs IN OPERATION SHARE	>75%	**>80%**
CPs FAST DC SHARE	~15%	**~20%**

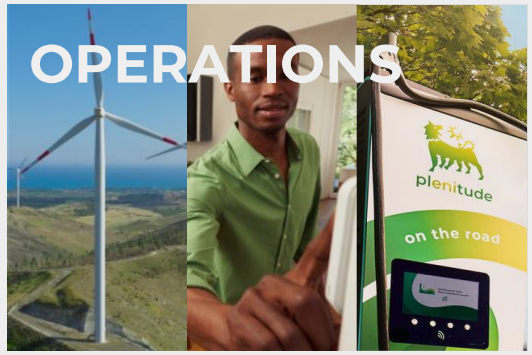
KEY HIGHLIGHTS

- **CPs installed YE25**: ~1.5k new CPs YoY (Europe excl. Italy: +50% YoY)
- **% network in operation YE25**: >80% CPs in operation (vs >75% @YE24)
- **Fast DC YE25**: +25% YoY, ongoing expansion across Europe
- **Energy delivered FY25:** +30% YoY power sold through our network

2025 – CONCLUSIONS

2025 key figures:

- **EBITDA**: FY €1.1 BLN ✓
- **ND/EBITDA**: 2.1x @YE25 ✓



Relevant progress in all businesses (@YE25):

- **RENEWABLES**: 5.8 GW NET CAPACITY (**+40% YoY**) ✓
- **RETAIL**: 10 MLN CUSTOMERS (**45% POWER**) ✓
- **E-MOBILITY**: 23k CPs (**>80% IN OPERATION**) ✓

Strategic transformation continues:

- **Retail**: signed the deal for the acquisition of ACEA Energia ✓
- **RES France**: added ca 800 MW, strengthening integration ✓

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