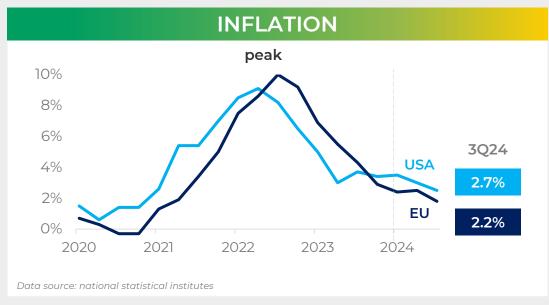
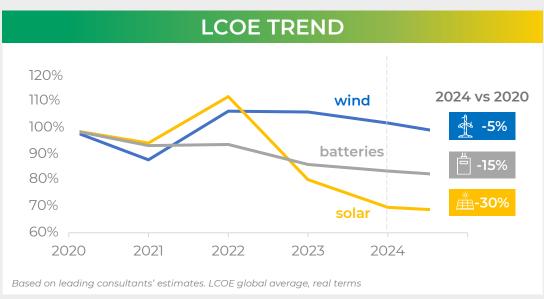
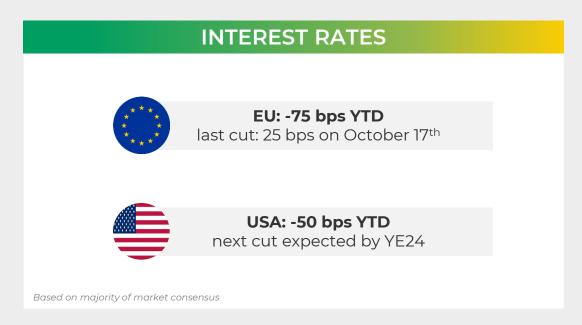
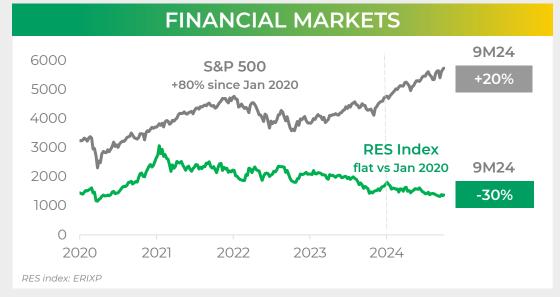


MARKET ENVIRONMENT

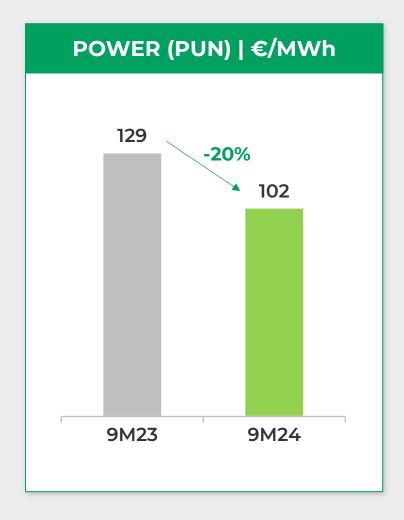


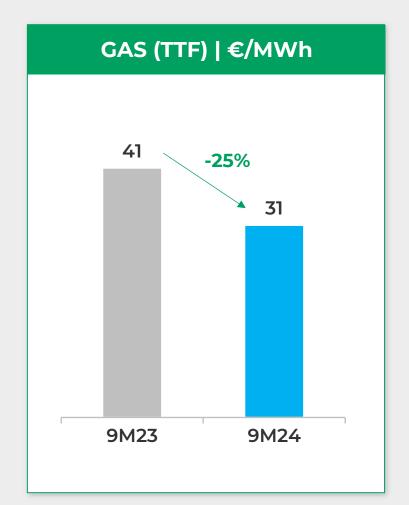


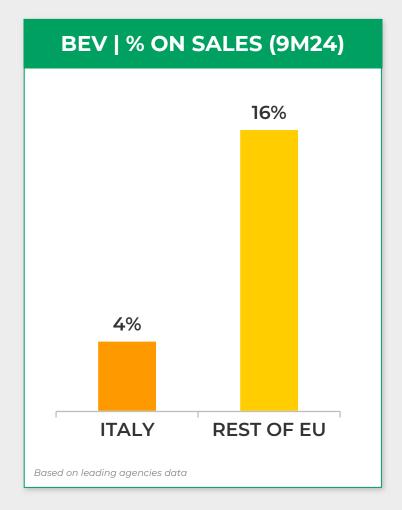




SCENARIO – KEY VARIABLES

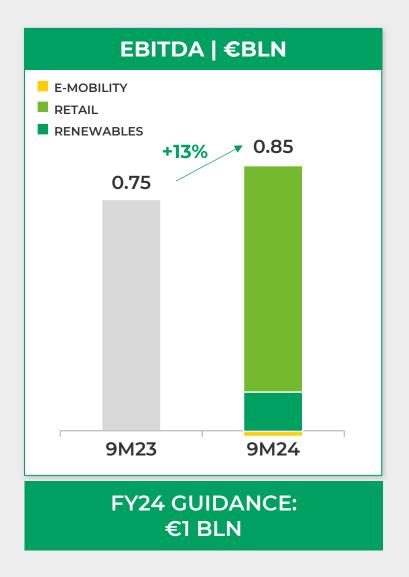


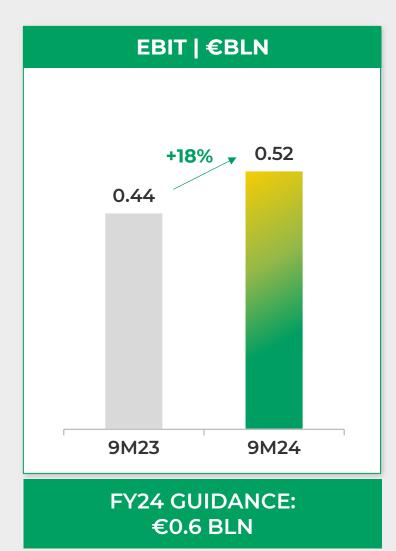


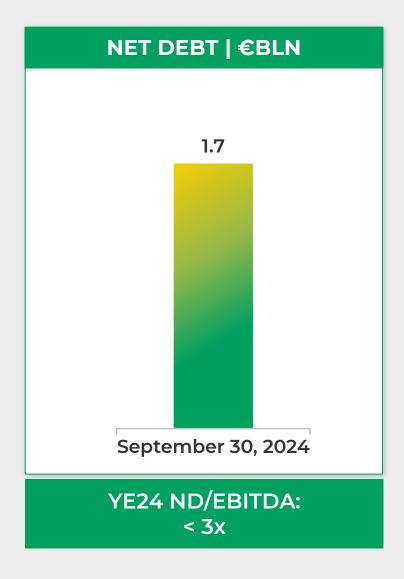




KEY FINANCIALS







⁴ EBITDA and EBIT include 100% of consolidated and pro-quota of non-consolidated companies..



KEY HIGHLIGHTS

- 9M24 EBITDA: YoY reduction due to power price decline and climate, offset by higher production
- 2024 GW TARGET: confirmed at 4 GW
- PIPELINE: 22 GW, of which >2 GW in execution @30 Sep24

MAIN CAPACITY IN EXECUTION

Spain: 1.3 GW (7 main projects)

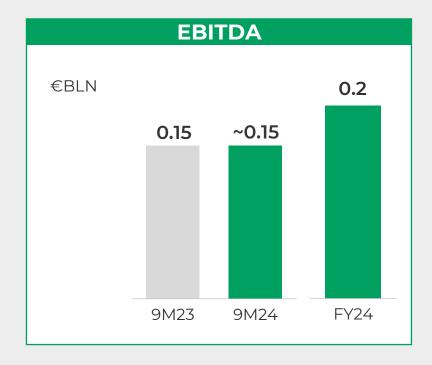
UK: 0.4 GW (Dogger Bank)

USA: 0.2 GW (Guajillo storage)

Greece: 0.2 GW (Mandria, Toumba)

Italy: 0.1 GW (3 main projects)

9M24 HSE: zero injuries



OPERATING DATA					
	9M23	9M24	FY24		
GW INSTALLED	2.5	3.1	4.0		
TWh PRODUCTION	3.0	3.5	4.7		



FOCUS: GREENVOLT PROJECT

OWNERSHIP	50% Vårgrønn (65% Plenitude), 50% Flotation Energy
CONTRACT	15-year CfD (ca. 230 €/MWh real 2024 terms)
♣ SIZE	up to 560 MW (35 turbines)
	>55%
FID/START UP	2026/2030

"The first commercial-scale floating offshore windfarm in Europe for providing green power to UK and fostering decarbonization of the nearby O&G industry."





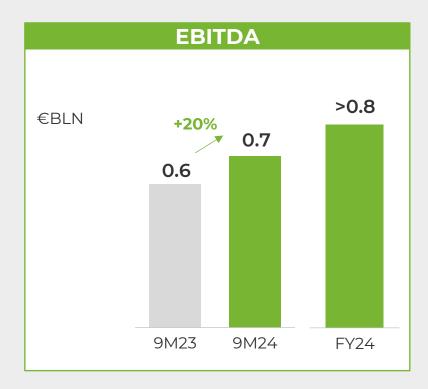


KEY HIGHLIGHTS

- ITALY: liberalization dynamics actively managed
- REST OF EUROPE: performance improvement, particularly in France
- ENERGY SOLUTIONS: ~20% of 9M EBITDA

GROWTH IN POWER

>5% increase (YE24 vs YE23)



OPERATING DATA					
	9M23	9M24	FY24		
MLN CUSTOMERS	10	10	>10		



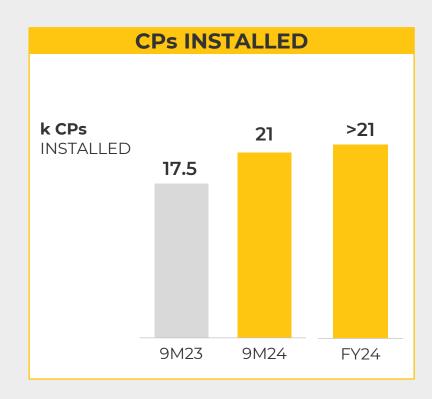


KEY HIGHLIGHTS

- NEW CPs: 2k CPs installed in 9M24,
 45% fast
- **OPERATIONS**: >3k CPs put into operation in 9M24
- OPTIMIZATION PLAN: to reshape
 2024 capex and cost, to reflect penetration trends

22 GWh POWER SOLD

+30% 9M24 YoY



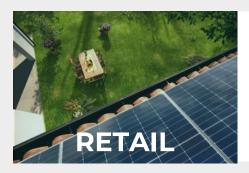
CPs IN OPERATION					
	9M23	9M24	FY24		
% CPs IN OPs	~60%	70%	>70%		



NEXT MONTHS



- Focus on delivering the 4 GW yearly target
- Completion of projects in execution + selective M&A



- Italy: focus on value added services and CB management
- International markets: continue performance enhancement



- Improvement in # of CPs in operation
- Cost optimization programme

